

WHAT'S BEEN HAPPENING AND WHAT COMES NEXT?

Following a period in which the consolidation pace among floriculture companies reached new heights, current market circumstances have stabilized the pace of consolidation. Due to increased energy prices, supply chain problems, low consumer confidence, a decline in available funding for M&A transactions and uncertainty with regard to the short-term market outlook, companies were more hesitant to engage in M&A and the general market cooled down. However, floriculture companies have continued to form strategic partnerships with both industry peers as with financial investors.

Underpinning these dynamics, we have identified 49 transactions in the floriculture sector during the second half of 2022, which is lower compared to the 56 observed during the first half of the year but still considerably higher compared to the 43 observed during the second half of 2021.

Based on current market conditions, we expect the M&A market to remain relatively slow during the first half of 2023. However, as individuals, organizations and global markets become accustomed to the new reality, we expect to see an increase in M&A activity in the second half of 2023. "While the floriculture industry has been more affected by 2022's challenges than other sectors, M&A activity remained relatively stable, showing that the consolidation trends in this sector are robust. Therefore, we expect to see a continuation in the acceleration of M&A activity in the near future."

FRANK DE HEK

OAKLINS HORTICULTURE SPECIALIST

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Overview of relevant transactions

We have grouped the transactions into six segments:

1. BREEDING & PROPAGATION

- In August 2022, Aurora Cannabis, a
 Canada-based grower and distributor
 of medical marijuana, acquired
 a 50.1% stake in Bevo Agtech,
 a Canada-based propagator of
 vegetables and ornamental plants,
 for an undisclosed consideration. The
 acquisition allows Aurora Cannabis
 to benefit from implementing Bevo
 Agtech's industry leading plant
 propagation expertise within their
 existing cannabis business
- In September 2022, Matthieu Vele, a private investor, acquired Ernest Turc, a France-based breeder and distributor of flower bulbs and flower and vegetable seeds, for an undisclosed consideration
- In September 2022, Van den Bos
 Flowerbulbs, a Netherlands-based
 wholesaler of Lilies, Freesias and
 Callas, acquired Penning Freesia,
 a Netherlands-based company
 specialized in breeding, growing and
 distribution of Freesia and Amaryllis,
 for an undisclosed consideration.
 The acquisition enables Van den Bos
 Flowerbulbs to strengthen its position
 in the global Freesia market
- In October 2022, Royal van Zanten, a Netherlands-based breeder of pot plants, cut flowers and flower

- bulbs, acquired **Armada Breeding**, a Netherlands-based breeder and propagator of pot plants, bedding plants and cut flowers, for an undisclosed consideration. The acquisition allows Royal Van Zanten to expand its product portfolio with Chrysanthemum and Aster products
- In October 2022, Gartneriet
 Lundager, a Denmark-based breeder and grower of green mini plants, acquired Tingdal, a Denmark-based breeder and grower of green plants, for an undisclosed consideration.

 The acquisition allows the Gartneriet Lundager to strengthen its brand recognition with the Tingdal brand

2. GROWING

 In July 2022, Fachjan, a Netherlandsbased grower and wholesaler of

- indoor plants, acquired **Stolze Kentia**, a Netherlands-based Kentia grower, for an undisclosed consideration. The acquisition allows Fachjan to expand its product portfolio and grow its production capacity with approximately 11 hectares
- In August 2022, Plant World, a
 Netherlands-based grower and distributor of tropical plants and palms, acquired Kwekerij Hoefnagels, a Netherlands-based grower of Begonias, for an undisclosed consideration. The acquisition allows Plant World to further expand its product portfolio
- In September 2022, Plant World,

 a Netherlands-based grower and
 distributor of tropical plants and
 palms, acquired Smit Kwekerijen,
 a Netherlands-based grower of
 tropical green house plants, for an undisclosed consideration. The
 acquisition allows Plant World to
 drive its ambition of achieving market
 leadership in tropical plants
- In September 2022, RM Plants,

 a Netherlands-based grower
 and distributor of tropical and

 Mediterranean plants, acquired the

 Dypsis program of Kwekerij Reijm
 Nieuwekerk, a Netherlands-based

 grower of pot plants and Gerberas,
 for an undisclosed consideration. The

OAKLINS – M&A DEVELOPMENTS · Floriculture · H2 2022

- acquisition allows RM Plants to expand its product portfolio
- In November 2022, Rouge River
 Capital, a Canada-based investment holding company, acquired an undisclosed majority stake in
 Brookdale Treeland Nurseries
 (BTN), a Canada-based grower of garden plants and decorative holiday greenery, for an undisclosed consideration. The acquisition allows Rouge River Capital, together with the management team of BTN, to drive the sustained long-term value of BTN. Oaklins advised the seller in this transaction
- In November 2022, Kwekerij Luiten,
 a Netherlands-based grower of
 Mimosa, Camelia, palms, Yuccas,
 olives and cacti, acquired the
 Dracaena program of Kwekerij Reijm
 Nieuwerkerk, a Netherlands-based
 grower of pot plants and Gerberas,
 for an undisclosed consideration. The
 acquisition allows Kwekerij Luiten to
 expand its product portfolio
- In November 2022, Kwekerij Persoon
 Potplanten, a Netherlands-based
 grower of pot plants, acquired the
 Musa program of Kwekerij Reijm
 Nieuwerkerk, a Netherlands-based
 grower of pot plants and Gerberas,
 for an undisclosed consideration. The
 acquisition allows Kwekerij Persoon
 Potplanten to expand its product
 portfolio
- In November 2022, Drenthe Flowers, a Netherlands-based grower of green houseplants and flowering garden plants, acquired Meewisse
 Plants, a Netherlands-based grower of Bromelias, for an undisclosed consideration. The acquisition allows
 Drenthe Flowers to expand its product portfolio
- In November 2022, Kwekerij Tim van Leeuwen, a Netherlands-based grower of Hortensias and Poinsettias, acquired the Medinilla program of Kwekerij Atlantis, a Netherlandsbased grower of Medinillas, for an undisclosed consideration. The acquisition allows Kwekerij Tim

- van Leeuwen to expand its product portfolio
- In November 2022, Shalimar Flowers
 Kenya, a Kenya-based grower and
 distributor of flowers, vegetables and
 fruits, acquired Karuturi Flowers, a
 Kenya-based grower and distributor
 of cut flowers, for an undisclosed
 consideration. The acquisition allows
 Shalimar Flowers Kenya to further
 expand its cut flower production
 facilities
- In December 2022, AltaNova, a
 Netherlands-based grower of (house) plants, acquired the Nertera program of Nertera Natural, a Netherlands-based breeder and grower of Nertera Granadensis Astrid, also known as coral moss, for an undisclosed consideration. The acquisition allows AltaNova to expand its product portfolio

3. WHOLESALE

- In August 2022, Röko, a Sweden-based investment company, acquired an undisclosed majority stake in Silk-ka, a Netherlands-based designer and wholesaler of artificial flowers and plants, for an undisclosed consideration. The acquisition allows Röko to expand its company portfolio. Röko plans to help grow Silk-ka autonomously
- In October 2022, Alkemade
 International, a Netherlands-based wholesaler of cut flowers and J.P.
 Hogewoning Bloemengroothandel, a Netherlands-based wholesaler of flowers, plants and flower bulbs, merged. The merger allows formalization of the already existing trade relationship
- In October 2022, Noviflora, a
 Netherlands-based wholesaler of
 flower, plants and herbs, acquired
 an undisclosed majority stake in PLS
 Nordic, a Denmark-based wholesaler
 of plants, for an undisclosed
 consideration. The acquisition allows
 Noviflora to further strengthen its
 position in the Scandinavian market

- In December 2022, Heylen Group,

 a Belgium-based industrial family
 holding company with participations
 in various sectors in Belgium, the
 Netherlands, Luxembourg, Italy
 and Finland, acquired Van den

 Bos Flowerbulbs, a Netherlands-based wholesaler of Lilies, Freesias
 and Callas, for an undisclosed
 consideration. The seller was
 Foreman Capital, a Netherlands-based private equity firm. The
 acquisition allows Heylen Group to
 further expand its participation in the
- In December 2022, a **private**investor acquired **Bard Flowers**, a
 US-based wholesaler of cut flowers,
 for an undisclosed consideration.
 The acquisition enables transition of
 Bard Flowers from one local family to
 another, ensuring the continuity of the
 company

4. RETAIL

- In October 2022, MERULIN
 Gartenbauservice, a Germany-based retailer of horticultural supplies, acquired Raiffeisen
 Gartenbau, a Germany-based retailer of horticultural supplies, for an undisclosed consideration. The merger allows MERULIN to specialize and better meet the growing individual requirements of customers
- In November 2022, Hillier Garden Centres, a UK-based operator of a group of garden centers and growing facilities, selling trees, plants and shrubs, acquired Rosebourne, a UKbased group of garden centers, for an undisclosed consideration.

HIGHLIGHTED ACTIVITY

Plant World, formerly known as Van der Arend Tropical Plantcenter and PE-backed by Synergia Capital Partners, accelerates its M&A strategy by acquiring two Netherlands based growers: Kwekerij Hoefnagels and The acquisition allows Hillier to expand its geographical footprint and customer base, adding three garden centers to the group

5. EQUIPMENT, ENGINEERING & SERVICES

- In July 2022, Atrium Agri, a
 Netherlands-based partnership of multiple horticultural companies, acquired an undisclosed majority stake in Kascoplex, a Netherlands-based distributor of plastic sheets and plate material with a focus on the horticultural sector, for an undisclosed consideration. The acquisition allows Atrium Agri to respond to the increasing demand for insulating greenhouse covering materials
- In July 2022, Daily Logistics
 Group (DLG), a Netherlands-based provider of logistic services focused on conditioned transportation of perishables, acquired GIST
 Nederland, a Netherlands-based provider of logistic services to the horticulture sector, for an undisclosed consideration. The acquisition allows DLG to expand its provided services to the horticulture sector
- In August 2022, The Veldhoven
 Group, a Netherlands-based
 contracting company specialized
 in efficient greenhouse services,
 acquired Marel Loonwerk, a
 Netherlands-based contracting
 company with multiple specialties
 in the horticulture sector, for an
 undisclosed consideration. The
 acquisition allows The Veldhoven
 Group to optimize its service and
 create more capacity

HIGHLIGHTED ACTIVITY

Kwekerij Reijm Nieuwerkerk stopped growing after more than 60 years of active production. Several of Kwekerij Reijm Nieuwekerk's growing programs have been acquired by other Netherlands-based growers: RM Plants, Kwekerij Luiten and Kweker Persoon Potplanten

- In October 2022, Mangrove Equity
 Partners, a US-based lower middlemarket private equity firm, acquired
 Atlas Greenhouse, a US-based
 manufacturer and distributor of
 greenhouse structures, for an
 undisclosed consideration. The
 acquisition allows Mangrove Equity
 Partners to further diversify its
 portfolio of companies. Oaklins
 advised the seller in this transaction
- In October 2022, Ingersoll Rand,
 a US-based manufacturer of flow
 control and compression equipment,
 acquired Dosatron International, a
 US-based manufacturer of irrigation
 equipment to, among others, the
 horticulture sector, for an undisclosed
 consideration. The acquisition allows
 Ingersoll Rand to align its new product
 development more closely with end
 user needs
- In October 2022, VDL Groep, a
 Netherlands-based diversified industrial manufacturing company, acquired an undisclosed minority stake in VBTI, a Netherlands-based developer of software, facilitating deep learning technology to the horticulture sector, for an undisclosed consideration. The acquisition allows VDL Groep to deploy deep learning technology more intensively
- In October 2022, Newterra, a
 Canada-based manufacturer of
 water treatment solutions, acquired
 an undisclosed majority stake in
 H20 Engineering, a US-based
 manufacturer of water treatment
 products to, among others, the
 horticulture sector, for an undisclosed
 consideration. The acquisition allows
 Newterra to expand its reach to
 several new sectors and strengthen
 its presence along the West Coast
- In October 2022, AdeptAg, a US-based manufacturer of automation solutions and irrigation systems for the horticulture sector, acquired Bellpark Horticulture, a US-based manufacturer of horticultural automation solutions, for an undisclosed consideration. The acquisition allows AdeptAG to further

- expand its product offerings and support to the automated horticulture systems industry
- In November 2022, Transportbedrijf
 T. Vreugdenhil, a Netherlandsbased provider of logistic services to
 horticulture companies, acquired D.
 Zonneveld Transport, a Netherlandsbased provider of logistic services
 to horticulture companies, for an
 undisclosed consideration. The
 acquisition allows Transportbedrijf T.
 Vreugdenhil to expand its fleet and
 client base
- In December 2022, **Total Specific Solutions**, a Netherlands-based software developer for small business enterprises, acquired **Alfa Pro**, a Netherlands-based developer of software solutions and services to flower, plant, fruit and vegetable sectors, for an undisclosed consideration. The acquisition allows Total Specific Solutions to expand its portfolio of software solutions in the agricultural sector
- In December 2022, Midstream
 Lighting, a UK-based manufacturer
 of LED lighting technology and
 solutions for the horticulture,
 maritime, aviation and sports sectors,
 acquired Hyperion Grow, a UK-based
 manufacturer of LED grow lighting
 technology for the horticulture sector,
 for an undisclosed consideration. The
 acquisition allows Midstream Lighting
 to benefit from Hyperion Grow's
 specialist horticulture experience
- In December 2022, Havatec, a
 Netherlands-based manufacturer of machines that inspect and process flowers and flower bulbs, acquired the assets of recently declared bankrupt Jamafa, a Netherlands-based manufacturer of processing machines for the cut flower industry, for an undisclosed consideration.

 The acquisition allows Havatec to expand its product range with various machines
- In December 2022, AdeptAg, a USbased manufacturer of automation solutions and irrigation systems for

- the horticulture sector, acquired

 Plantech Control Systems, a

 Canada-based manufacturer of
 automated control systems for the
 horticulture sector, for an undisclosed
 consideration. The acquisition
 allows AdeptAG to further expand
 its offerings in automated control
 systems
- In December 2022, Mogul Energy
 International, a US-based developer
 and operator of oil and gas
 properties, acquired Flora Beauty
 Flora Transportation, a US-based
 provider of refrigerated trucking and
 logistics services to the floral and
 plant industry, for an undisclosed
 consideration. The acquisition allows
 Flora Beauty Flora Transportation
 to expand its offering of logistics
 services

6. CONSUMABLES

- In July 2022, Broekhof Verpakkingen, a Netherlandsbased manufacturer of floriculture packaging, acquired the packaging division of Van Iperen, a Netherlandsbased distributor of crop protection solutions and fertilizers, for an undisclosed consideration. The acquisition allows Broekhof Verpakkingen to further expand its business and to build on the longstanding relationship between Van Iperen and its customers
- In July 2022, De Jong Packaging Group (DJPG), a Netherlandsbased manufacturer of packaging made of corrugated cardboard to, among others, the horticulture sector, acquired an undisclosed majority stake in Wellpappenfabrik, a Germany-based manufacturer of packaging made of corrugated cardboard, for an undisclosed consideration. The acquisition allows DJPG to strengthen its position in the German market
- In August 2022, **Biobest**, a Belgiumbased producer and distributor of biological crop production and pollination products, acquired

- Agronologica, a Portugal-based distributor of biocontrol products, for an undisclosed consideration. The acquisition allows Biobest to strengthen its position in the Portuguese market and optimize logistics
- In August 2022, Incitec Pivot
 Fertilisers, an Australia-based manufacturer and distributor of fertilizer, acquired Yara Nipro, an Australia-based manufacturer and distributor of liquid mineral fertilizer, for an undisclosed consideration.
 The acquisition enables Incitec Pivot Fertilisers to expand its product portfolio
- In September 2022, Stora Enso,

 a Finland-based manufacturer of
 wood-based materials and solutions,
 acquired De Jong Packaging

 Group (DJPG), a Netherlands-based manufacturer of packaging made of corrugated cardboard to, among others, the horticulture sector, for an undisclosed consideration.
 The acquisition allows Stora Enso to strengthen its presence in the European market
- In September 2022, Profile
 Products, a US-based manufacturer of products and solutions designed to minimize soil loss and accelerate seed germination, acquired
 Nivetha Exporters, an Indian-based manufacturer of coco coir products, for an undisclosed consideration. The acquisition allows Profile Products to expand its portfolio by offering a new type of substrate for horticultural operations
- In October 2022, Sun Gro
 Horticulture, a Canada-based manufacturer of peat-based products, acquired Pelemix Mexico and Pemelix USA, a US-based manufacturer of coco coir substrates, for an undisclosed consideration.

 The acquisition allows Sun Gro
 Horticulture to expand its product portfolio
- In November 2022, Hasselfors
 Garden, a Sweden-based

- manufacturer of peat-based products, acquired **Algomin**, a Sweden-based manufacturer of fertilizer from algae and minerals, for an undisclosed consideration. The acquisition allows Hasselfors Garden to widen its presence in categories other than soil
- In November 2022, Bayer, a
 Germany-based chemicals and
 pharmaceuticals company, acquired
 Targenomix, a Germany-based
 biotech research company focused
 on crop protection, for an undisclosed
 consideration. The acquisition will
 contribute to Bayer's Crop Science
 R&D pipeline by delivering new
 approaches for crop protection
- In November 2022, Profile Products, a US-based manufacturer of products and solutions designed to minimize soil loss and accelerate seed germination, acquired Quick Plug, a Netherlands-based manufacturer of stabilized sowing and cutting substrates for the horticulture sector, for an undisclosed consideration. The acquisition allows Profile Products to expand its offering

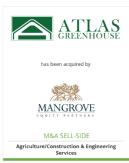
HIGHLIGHTED ACTIVITY

Profile Products continues to play a leading role in forming a strong platform in the consumables market segment, by connecting two additional companies to its group: Nivetha Exporters and Quick Plug

In November 2022, Oerlemans
 Packaging Group, a Netherlands-based manufacturer of flexible plastic and paper packaging, acquired
 Papierindustrie Adriaan Dekker, a Netherlands-based manufacturer of paper packaging, including paper packaging for flower bouquets, for an undisclosed consideration.
 The acquisition allows Oerlemans Packaging Group to further expand its product portfolio of flexible packaging

Selection of our related transactions













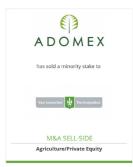








































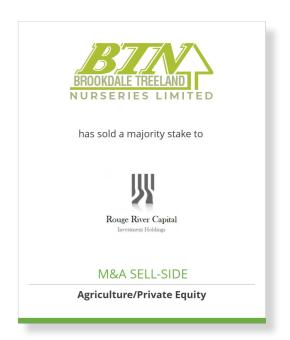
THE SHAREHOLDERS OF BROOKDALE TREELAND NURSERIES HAVE SOLD A CONTROLLING STAKE TO ROUGE RIVER CAPITAL

In the last quarter of 2022, Oaklins advised on three successful floriculture deals, one of which is the sale of Brookdale Treeland Nurseries (BTN). In this transaction, Oaklins' team in Canada, supported by Oaklins' horticulture specialist in the Netherlands, advised the shareholders of BTN in the sale of a majority stake to Rouge River Capital.

BTN is a Canada-based grower of garden plants and decorative holiday greenery. Rouge River Capital is a Canada-based diversified investment holding company made up of over 20 operating businesses. The acquisition allows Rouge River Capital, together with the management team of BTN, to drive the sustained long-term value of BTN.

Oaklins' global reach helped find the right partner

Oaklins' deep experience and knowledge of the horticulture sector and established relationships with international potential buyers all played an important role in the transaction. The team was involved throughout the preparation of the sale process and supported all aspects of the negotiation phase until closing.

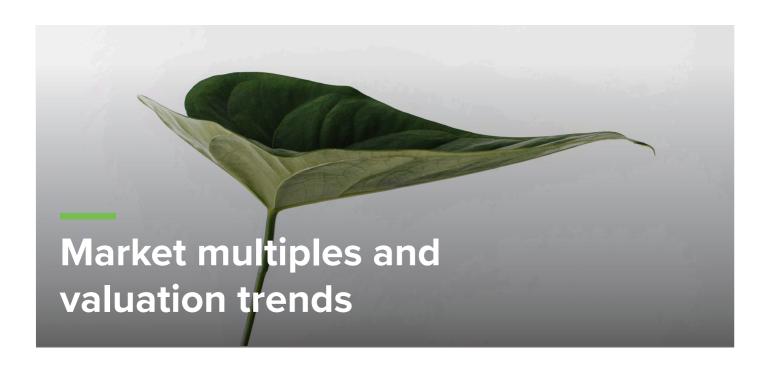


"Oaklins was the ideal advisor to help us successfully complete the sale of a majority equity position in our family business. Their proven experience in the horticulture space, established relationships with potential buyers and senior-level commitment and guidance from the beginning to the end of the process made a real difference.

From the very beginning through to closing, the team conducted a well-organized international process with straightforward, clear communication and a high level of involvement. In the end they were able to find the ideal buyer for BTN. We look forward to taking BTN to the next level with this new partnership with Rouge River. We couldn't have asked for more from our advisor."

JEFF OLSEN

OWNER, BROOKDALE TREELAND NURSERIES

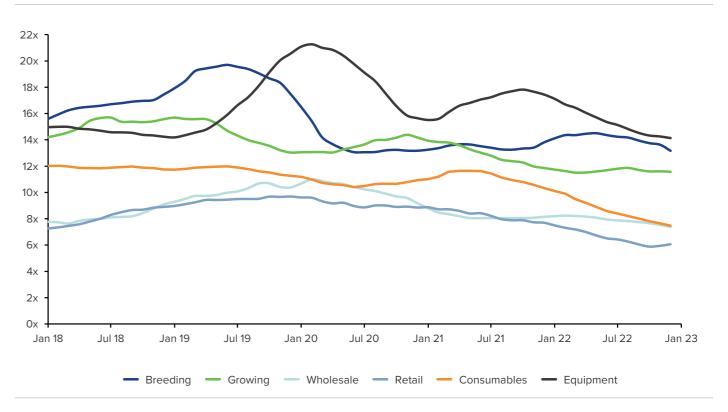


CURRENT TRADING MULTIPLES (AMOUNTS IN EURm) — H2 2022

		Capital structure Market Enterprise			EV/Revenue			EV/EBITDA			EV/EBIT		
Company	Segment	Cap	Net debt	Value	2021A	2022A	2023F	2021A	2022A	2023F	2021A	2022A	2023F
KWS SAAT SE & Co. KGaA	Breeding	2.115	622	2.737	2,2x	1,7x	1,8x	12,1x	10,1x	10,5x	18,9x	15,9x	16,4x
Vilmorin & Cie SA	Breeding	1.046	1.037	2.083	1,5x	1,3x	1,3x	10,0x	9,5x	9,5x	13,6x	13,5x	13,5x
Sakata Seed Corporation	Breeding	1.377	-196	1.180	1,8x	2,2x	2,1x	10,7x	11,9x	11,3x	13,8x	16,2x	15,5x
Median breeding					1,8x	1,7x	1,8x	10,7x	10,1x	10,5x	13,8x	15,9x	15,5x
Fresh Del Monte Produce Inc.	Growing	1.173	652	1.824	0,5x	0,4x	0,4x	7,3x	6,9x	6,9x	19,0x	16,0x	16,2x
Costa Group Holdings Limited	Growing	812	603	1.415	1,7x	1,7x	1,7x	9,7x	9,6x	9,5x	18,6x	20,4x	20,1x
Village Farms International, Inc.	Growing	114	66	180	2,3x	0,6x	0,7x	N/M	N/M	N/M	N/M	N/M	N/M
Median growing					1,7x	0,6x	0,7x	8,5x	8,2x	8,2x	18,8x	18,2x	18,2x
Greenyard NV	Wholesale	332	558	890	0,2x	0,2x	0,2x	8,3x	6,2x	6,3x	19,5x	17,8x	17,8x
Lynch Group Holdings Limited	Wholesale	116	33	149	1,5x	0,6x	0,6x	10,7x	4,9x	4,9x	15,0x	8,3x	8,3x
Orsero S.p.A.	Wholesale	229	81	310	0,3x	0,3x	0,3x	5,4x	4,4x	4,4x	10,3x	7,2x	7,2x
Median wholesale					0,3x	0,3x	0,3x	8,3x	4,9x	4,9x	15,0x	8,3x	8,3x
1-800-FLOWERS.COM, Inc.	Retail	578	404	983	0,8x	0,5x	0,5x	8,0x	8,8x	9,0x	12,8x	N/M	N/M
GrowGeneration Corp.	Retail	223	-23	201	N/M	0,7x	0,7x	N/M	N/M	N/M	N/M	N/M	N/M
Hortico S.A.	Retail	13	0	13	0,4x	0,4x	0,4x	4,3x	3,2x	3,2x	5,1x	3,6x	3,6x
Median retail					0,6x	0,5x	0,5x	6,2x	6,0x	6,1x	9,0x	3,6x	3,6x
Deere & Company	Equipment	119.650	46.113	165.763	3,3x	3,4x	3,3x	15,9x	16,0x	15,6x	18,1x	18,0x	17,5x
AGCO Corporation	Equipment	9.681	1.644	11.325	0,9x	1,0x	1,0x	7,4x	7,7x	7,5x	10,0x	10,5x	10,2x
Lindsay Corporation	Equipment	1.673	21	1.694	2,9x	2,3x	2,3x	21,0x	14,9x	13,6x	30,8x	19,0x	16,9x
Median equipment					2,9x	2,3x	2,3x	15,9x	14,9x	13,6x	18,1x	18,0x	16,9x
Yara International ASA	Consumables	10.417	3.660	14.077	1,1x	0,6x	0,6x	6,7x	3,1x	3,2x	10,9x	4,0x	4,1x
The Scotts Miracle-Gro Company	Consumables	2.522	2.966	5.488	2,3x	1,5x	1,6x	11,8x	9,2x	9,8x	14,7x	14,4x	15,2x
Origin Enterprises plc	Consumables	488	5	493	0,3x	0,2x	0,2x	5,9x	3,4x	3,4x	8,7x	4,4x	4,5x
Median consumables					1,1x	0,6x	0,6x	6,7x	3,4x	3,4x	10,9x	4,4x	4,5x
Median all					1,5x	0,7x	0,7x	9,0x	8,3x	8,3x	14,2x	14,4x	15,2x
Average all					1,4x	1,1x	1,1x	9,7x	8,1x	8,0x	15,0x	12,6x	12,5x

Source: Capital IQ

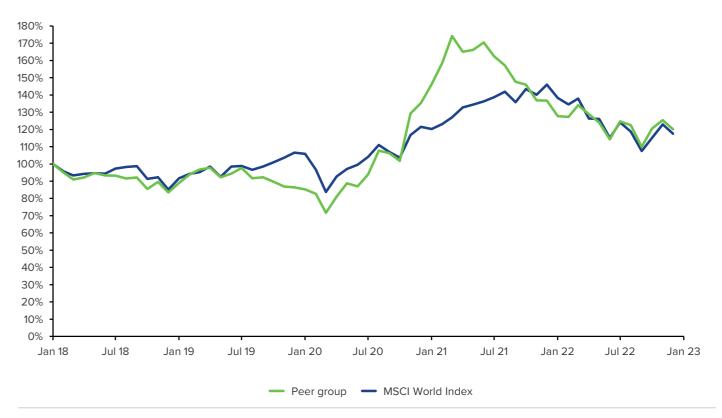
Historical valuation multiples per segment¹



Source: Capital IQ

¹ Rolling average EV/EBITDA LTM

Historical stock performance peer group



Source: Capital IQ

Decades of experience, in your industry

Fueled by a love for our work, we have put time and dedication into sharpening our expertise. Like you, we have a relentless drive to be the best at what we do.

OAKLINS OFFERS A COMPREHENSIVE RANGE OF SERVICES

- M&A advisory (buy- and sell-side)
- Growth equity and equity capital markets advisory
- Debt advisory
- Corporate finance services

Floriculture is one of our focus areas. Combining comprehensive sector knowledge with global execution has led Oaklins to become one of the most experienced M&A advisors in this sector and others with a large network of relevant market players worldwide. This results in the best possible merger, acquisition and divestment opportunities for your company.

If mergers, acquisitions or divestitures of businesses or business units are part of your strategy, we would welcome the opportunity to exchange ideas with you.

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Frank leads Oaklins' horticulture team. As part of his horticultural sector focus, Frank continuously follows developments, publishes newsletters, attends the major events and maintains regular contact with the key players. Consequently, he has a deep understanding of the market dynamics and value drivers in breeding, growing, distribution, retail, machinery, equipment and consumables in this sector. Globally, Frank is the most experienced M&A advisor in the horticulture sector.



Oaklins is the world's most experienced mid-market M&A advisor, with over 850 professionals globally and dedicated industry teams in more than 45 countries. We have closed 1,700 transactions in the past five years.



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- ENERGY
- FINANCIAL SERVICES

- FOOD & BEVERAGE
- HEALTHCARE
- INDUSTRIAL MACHINERY & COMPONENTS
- LOGISTICS
- PRIVATE EQUITY
- REAL ESTATE
- TMT (TELECOMS, MEDIA & TECHNOLOGY)

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